
Report To: Inverclyde Integration Joint Board **Date:** 20 March 2018

Report By: Louise Long **Report No:** IJB/14/2018/LA
Corporate Director (Chief Officer)
Inverclyde Health & Social Care
Partnership

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Subject: FINANCIAL MONITORING REPORT 2017/18 – PERIOD TO 31
DECEMBER 2017, PERIOD 9

1.0 PURPOSE

- 1.1 The purpose of this report is to advise the Inverclyde Integration Joint Board (IJB) of the Revenue and Capital Budgets, other Income Streams and Earmarked Reserves position for the current year as at Period 9 to 31 December 2017.

2.0 SUMMARY

- 2.1 This report outlines the financial position at Period 9 to end December 2017. The current year end operating projection for the Partnership is a projected underspend of £0.249m. This is made up of a forecast £0.249m underspend on Social Work and a forecast breakeven on Health Services, assuming £0.332m of non-recurring funding from IJB Reserves linked to the delayed delivery of in year savings. In addition the IJB is expected to utilise a net £1.646m of its Earmarked Reserves in year on previously agreed projects and spend, including the impact of any transfers to/from reserves as a result of anticipated over and under spends.
- 2.2 The Social Work revised budget is £47.043m. There is a projected underspend of £0.249m. The main elements of the underspend are detailed within this report and attached appendices:
- 2.3 While Health services are currently projected to be in line with the overall Health budget there are some issues to note:
- Savings Delivery
The part year effect of the 2017/18 savings means that up to £0.332m of the proposed savings to deliver the targeted full year savings will be funded on a non-recurring basis by IJB Earmarked Reserves.
 - Mental Health Inpatients
As per previous reports, there is still an ongoing, inherited budget pressure related to mental health inpatient services due to the high levels of special observations required in that area. Work is ongoing to address this budget pressure for the current and future years and one off reductions are being made in other areas to offset the overall budget pressure and ensure the budget is in balance overall.

- 2.4 The Corporate Director (Chief Officer) and Heads of Service will continue to work to mitigate projected budget pressures within Social Care and MH Inpatients and keep the overall IJB budget in balance for the remainder of the year. It is proposed that any overspend in 2017/18 would be funded by the IJB through Reserves and any overall underspend will be carried to General Reserves.
- 2.5 The report outlines the current projected spend for the Social Care Fund, Integrated Care Fund and Delayed Discharges money.
- 2.6 The IJB has no capital budget. The assets used by the IJB and related capital budgets are held by the Council and Health Board. Planned capital spend in relation to Partnership activity is budgeted as £1.657m for 2017/18 with an actual spend to end December of £0.839m. There is projected slippage of £0.703m on the Crosshill children's home replacement due to delays in the Neil Street children's home replacement project and £0.012m slippage in relation to John Street.
- 2.7 The IJB holds a number of Earmarked and General Reserves; these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves available at the start of 2017/18 was £3.960m, during the year a further £1.941m has been received in year for Integrated Care Fund, Delayed Discharges and other services. To date at Period 9, £1.496m has been spent.

3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Integration Joint Board:
1. Notes the Period 9 position for 2017/18 (Appendices 1-3);
 2. Approves the proposed budget realignments and virement (Appendix 4) and authorises officers to issue revised directions to the Council and/or Health Board as required on the basis of the revised figures enclosed (Appendix 5);
 3. Notes the previously agreed use of the Social Care Fund in 2017/18 (Appendix 6);
 4. Notes the current position for the Integrated Care Fund and Delayed Discharge monies (Appendix 7);
 5. Notes the current capital position (Appendix 8);
 6. Notes the current Earmarked Reserves position (Appendix 9).

Louise Long
Corporate Director (Chief Officer)

Lesley Aird
Chief Financial Officer

4.0 BACKGROUND

4.1 From 1 April 2016, the Health Board and Council delegated functions and are making payments to the IJB in respect of those functions as set out in the integration scheme. The Health Board have also “set aside” an amount in respect of large hospital functions covered by the integration scheme.

4.2 The IJB Budget for 2017/18 was set on 12 September 2017. The Social Care Fund was previously shown as a separate funding line. This has now been incorporated into the Resource Transfer totals. This has no impact on the overall bottom line and is a presentational change only. The table below summarises the agreed budget and funding together with the projected operating outturn at 31 December:

	Revised Budget 2017/18 £000	Projected O/Turn @ 31/12 £000	Projected Over/(Under) Spend £000
Social Work Services	47,044	46,795	(249)
Health Services	101,990	101,990	0
HSCP NET EXPENDITURE	149,034	148,785	(249)
FUNDED BY			
Transfer from / (to) Reserves	0	(249)	(249)
NHS Contribution to the IJB	101,990	101,990	0
Council Contribution to the IJB	47,044	47,341	0
HSCP NET INCOME	149,034	148,785	(249)
HSCP OPERATING SURPLUS/(DEFICIT)	0	0	0
Planned Use of Reserves	(1,646)	(1,646)	0
Annual Accounts CIES position	(1,646)	(1,646)	0

5.0 SOCIAL WORK SERVICES

5.1 The Social Work services revised budget after virements and budget adjustments is £49,043m. The projected outturn at 31 December 2017 is a £0.249m underspend.

5.2 The Social Work budget includes an in year savings target of £0.630m, of which the majority has already been delivered. It is anticipated that this will be delivered in full during the year.

Appendix 2 contains details of the Social Work outturn position. The main variances are detailed below with further detail provided in Appendix 2A.

Underspends due to:

- Vacancies in internal homecare of £268,000, which are partially offsetting the increased costs of external homecare below,
- Vacancies and turnover in other services of £74,000,
- Projected underspends on client care packages in Addictions of £64,000,
- A one off receipt from another local authority related to a disputed package of £392,000, £314,000 of this has been earmarked to fund 4 short term posts and engagement processes related to spend to save projects
- An early achievement of 2018/20 savings of £200,000.

Offset by:

- A projected overspend in external homecare of £226,000 due to increased hours as more people are cared for in their own homes,

- Projected overspends on client care packages in Learning Disabilities and Physical Disabilities of £223,000 and £60,000 respectively. Work is underway to review all costs to reduce the projected overspends in coming months,
- A projected overspend on Kinship costs of £77,000 due to increased client numbers,
- A projected overspend on Homelessness bad debt provision of £74,000. Work is underway to identify how the current arrears figure can be addressed.

6.0 HEALTH SERVICES

6.1 The Health Services revised budget is £101.991m (including £16.439m Set Aside and £5.919m Hosted Services budgets) and the projected outturn as at Period 9 is in line with that budget. However, the budget includes some savings which will not be cash releasing in year which the IJB provided for in an Earmarked Reserve at the end of 2016/17. The current estimated shortfall required to be funded from Reserves is £0.332m.

6.2 The total budget pressure for Health was £0.927m which is being funded by savings. While the current agreed savings would provide more than the required amount once the full year effect is achieved, in year the expected cash shortfall will be funded on a non recurring basis from an Earmarked Reserve created in 2017/18. Current progress on the delivery of agreed savings is detailed in Appendix 3b.

6.3 Mental Health Inpatients

As per previous reports, there is still an ongoing budget pressure related to mental health inpatient services due to the high levels of special observations required. It should be noted that the IJB inherited a historic underlying budget pressure of £1.2m on this service. The reduced underlying budget pressure is due to the work carried out by senior staff within that service. Discussions are ongoing Boardwide which may help to address some of the local Inverclyde pressures longer term.

6.4 In 2015/16 and 2016/17 reductions were made in other budgets to offset the inpatient overspend. Further work is required to better understand the causes of the budget pressure and identify long term solutions to resolve it. In the meantime arrangements have been made on a non-recurring basis for 2017/18 to offset any balance of cost pressures not resolved in year but this is increasingly difficult as the budgets which funded this in previous years have been given up as part of the overall savings package. The enclosed report shows where non-recurring savings have been taken in year to offset the MH Inpatients pressure

6.5 At Period 9, the year to date overspend on Mental Health is £0.448m.

6.6 The service has been implementing an action plan to address elements of the historic overspend. This budget will be closely monitored throughout the year and work will be done to ensure that the underlying budget is sufficient for core service delivery going forward.

6.7 Prescribing

There was a risk sharing arrangement in place in respect of Prescribing budgets across all six Health & Social Care Partnerships last financial year. It is anticipated that this will continue into 2017/18 but the exact details of the risk share have still to be finalised and formally agreed between the HSCPs although NHS GG&C has agreed that it will continue to meet any overall overspend in the prescribing budget for this financial year. The risk share arrangement would mean that any overall overspend would potentially be covered in year by the Health Board. However, it is anticipated that this arrangement will be subject to change in the future, meaning that any overspend would have to be contained locally within each partnership. This is a potential area of financial risk and pressure for the IJB if the risk sharing agreement is removed.

6.8 Set Aside

- The Set Aside budget in essence is the amount “set aside” for each IJB’s consumption of large hospital services.
- Initial Set Aside base budgets for each IJB were based on their historic use of Acute Services.
- Legislation sets out that Integration Authorities are responsible for the strategic planning of hospital services most commonly associated with the emergency care pathway along with primary and community health care and social care.
- The Set Aside functions and how they are used and managed going forward are heavily tied in to the commissioning/market facilitation work that is ongoing

Work is ongoing detailing the Set Aside position within GG&C for each HSCP. Activity data is now available in almost real time and will be converted to “bed days” over the next few weeks. Budgets are being worked up based on this data. Further updates will be brought to the IJB as available.

7.0 VIREMENT AND OTHER BUDGET MOVEMENTS

7.1 Appendix 4 details the virements and other budget movements that the IJB is requested to note and approve. These changes have been reflected in this report. The Directions which are issued to the Health Board and Council require to be updated in line with these proposed budget changes. The updated Directions linked to these budget changes are shown in Appendix 5. These require both the Council and Health Board to ensure that all services are procured and delivered in line with Best Value principles.

8.0 SOCIAL CARE FUND, INTEGRATED CARE FUND, DELAYED DISCHARGE FUNDING

8.1 Social Care Fund

Appendix 6 details the previously agreed use of the £6.329m Social Care Fund (SCF) in 2017/18.

8.3 Integrated Care Fund (ICF) and Delayed Discharge Funding (DD)

Appendix 7 details the current budget, projected outturn and actual spend to date for these funds.

9.0 CURRENT CAPITAL POSITION - £0.715m Variance

9.1 The Social Work capital budget is £3.961m over the life of the projects with £1.657m projected to be spent in 2017/18, comprising:

- £0.841m for the replacement of Neil Street Children’s Home,
- £0.760m for the replacement of Crosshill Children’s Home,
- £0.056m for the conversion costs associated with John Street, Gourrock.

9.2 There is projected slippage of £0.715m with the majority relating to the Crosshill replacement project due to delays in the Neil Street replacement project. Expenditure on all capital projects to 31 December is £0.839m (50.6% of the revised budget). Appendix 8 details capital budgets.

9.3 Progress on the Neil Street Children’s Home replacement is as follows:

- Building is now complete and handed over. Residents moved in on 12 January.
- As previously reported, additional funding may be required in connection with the extended contract period however this will be subject to resolution of the current extension of time claim and agreement of the final account.

9.4 Progress on the Crosshill Children’s Home is as follows:

- Strategy involves the demolition of Crosshill upon vacant possession and completion of new Cardross facility.
- The former Neil Street Children's Home is currently being prepared as temporary decant accommodation for the Crosshill residents with the decant taking place in February.
- Services disconnections at Crosshill are to take place at end of February.
- Tenders for the demolition of the existing Crosshill building have been received and tender acceptance is imminent with commencement anticipated March 2018.
- Planning application has been submitted for the new Crosshill building.
- Design has been progressed to Technical Design Stage (RIBA Stage 4) with a Staged building warrant submitted.
- Production drawings are in progress.
- The previously reported programme anticipated construction October 2017 to June 2018. It should be noted that the projected delay in completion of the Neil Street replacement and the design review process requirement to address a budget gap on the Crosshill project have resulted in a delay to the programme with a construction phase now anticipated to commence 1st Quarter 2018 and with projected completion by the end of 1st Quarter 2019.

9.5 Progress on the John Street project is as follows:

- Works are now complete. Hand-over to Turning Point was 31 July 2017 and residents moved in on 14 August 2017.

10.0 EARMARKED RESERVES

10.1 The IJB holds a number of Earmarked and General Reserves, these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves available at the start of 2017/18 was £3.960m, during the year a further £1.941m has been received. To date at Period 9, £1.496m has been spent. The projected movement in reserves for the year is net spend of £1.646m.

10.2 Two changes are proposed in relation to EMRs within this report:

- Transfer of £0.314m from one off monies received in year within Learning Disabilities to create a new LD & Care Management Transformation Fund
- Merging and retitling the former Social Care and SCF underspend EMRs into a combined EMR titled Transformation Fund – to be used to help deliver the HSCPs transformation programme.

11.0 STATUTORY ACCOUNTS COMPREHENSIVE INCOME & EXPENDITURE STATEMENT (CIES)

11.1 As part of the 2016/17 audit of the IJBs statutory accounts, Audit Scotland noted that the IJB's 2016/17 budget monitoring reports did not clearly set out the anticipated year-end position in relation to the receipt or use of reserves in year and in particular their impact on the CIES surplus or deficit position within the Statutory Accounts.

11.2 The creation and use of reserves during the year, while not impacting the operating position, will impact the year-end CIES outturn. For 2016/17, the CIES reflected a £3.96m surplus due to the IJB inheriting and creating reserves in year. For 2017/18 it is anticipated that as a portion of the brought forward £3.960m and new Earmarked Reserves is used the CIES will reflect a deficit. At Period 9, that CIES deficit is projected to be the same as the projected movement in reserves detailed in Paragraph 10.1 above and Appendix 9.

12.0 IMPLICATIONS

12.1 FINANCE

All financial implications are discussed in detail within the report above.

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report £000	Virement From	Other Comments
N/A					

Annually Recurring Costs / (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact £000	Virement From	Other Comments
N/A					

LEGAL

12.2 There are no specific legal implications arising from this report.

HUMAN RESOURCES

12.3 There are no specific human resources implications arising from this report.

EQUALITIES

12.4 There are no equality issues within this report.

Has an Equality Impact Assessment been carried out?

	YES (see attached appendix)
√	NO – This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required.

12.5 How does this report address our Equality Outcomes

There are no Equalities Outcomes implications within this report.

Equalities Outcome	Implications
People, including individuals from the above protected characteristic groups, can access HSCP services.	None
Discrimination faced by people covered by the protected characteristics across HSCP services is reduced if not eliminated.	None
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and developing of services.	None
HSCP staff understand the needs of people with different protected characteristic and promote diversity in the work that they do.	None

Opportunities to support Learning Disability service users experiencing gender based violence are maximised.	None
Positive attitudes towards the resettled refugee community in Inverclyde are promoted.	None

12.6 CLINICAL OR CARE GOVERNANCE IMPLICATIONS

There are no governance issues within this report.

12.7 NATIONAL WELLBEING OUTCOMES

How does this report support delivery of the National Wellbeing Outcomes

There are no National Wellbeing Outcomes implications within this report.

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and live in good health for longer.	None
People, including those with disabilities or long term conditions or who are frail are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community	None
People who use health and social care services have positive experiences of those services, and have their dignity respected.	None
Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.	None
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health and wellbeing, including reducing any negative impact of their caring role on their own health and wellbeing.	None
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.	None
Resources are used effectively in the provision of health and social care services.	Effective financial monitoring processes ensure resources are used in line with the Strategic Plan to deliver services efficiently

13.0 CONSULTATION

- 13.1 This report has been prepared by the IJB Chief Financial Officer. The Chief Officer, the Council's Chief Financial Officer and Director of Finance NHSGGC have been consulted.

14.0 BACKGROUND PAPERS

14.1 None.

INVERCLYDE HSCP**REVENUE BUDGET 2017/18 PROJECTED POSITION****PERIOD 9: 1 April 2017 - 31 December 2017**

SUBJECTIVE ANALYSIS	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
Employee Costs	48,377	48,557	48,216	(342)	-0.7%
Property Costs	1,217	1,176	1,168	(8)	-0.7%
Supplies & Services	65,861	67,206	67,836	630	0.9%
Prescribing	18,105	18,105	18,105	0	0.0%
Income	(5,873)	(6,397)	(6,927)	(529)	8.3%
Unallocated Funds/(Savings)	158	0	0	0	0.0%
HSCP NET DIRECT EXPENDITURE	127,845	128,646	128,398	(249)	7.8%
Set Aside	16,439	16,439	16,439	0	0.0%
Hosted Services	5,919	5,919	5,919	0	0.0%
HSCP NET TOTAL EXPENDITURE	150,203	151,004	150,756	(249)	-0.2%

OBJECTIVE ANALYSIS	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
Planning, Health Improvement & Commissioning	2,440	2,644	2,625	(20)	-0.8%
Older Persons	27,748	27,032	27,029	(3)	-0.0%
Learning Disabilities	10,479	10,709	10,953	244	2.3%
Mental Health - Communities	5,753	6,487	6,235	(252)	-3.9%
Mental Health - Inpatient Services	8,662	8,102	8,688	586	7.2%
Children & Families	13,119	13,013	12,947	(66)	-0.5%
Physical & Sensory	2,646	2,810	2,781	(29)	-1.0%
Addiction / Substance Misuse	3,459	3,507	3,229	(278)	-7.9%
Assessment & Care Management / Health & Community Care	6,143	7,676	7,587	(89)	-1.2%
Support / Management / Admin	4,033	4,853	4,369	(483)	-10.0%
Criminal Justice / Prison Service **	0	0	0	0	0.0%
Homelessness	824	789	931	142	18.0%
Family Health Services	21,571	21,686	21,686	0	0.0%
Prescribing	18,105	18,105	18,105	0	0.0%
Change Fund	1,256	1,233	1,233	0	0.0%
Unidentified Savings	754	0	0	0	0.0%
Unallocated Funds	853	0	(0)	0	0.0%
HSCP NET DIRECT EXPENDITURE	127,845	128,646	128,398	(249)	-0.2%
Set Aside	16,439	16,439	16,439	0	0.0%
Hosted Services	5,919	5,919	5,919	0	0.0%
HSCP NET TOTAL EXPENDITURE	150,203	151,004	150,756	(249)	-0.2%
FUNDED BY					
NHS Contribution to the IJB	80,465	81,603	81,603	0	0.0%
NHS Contribution for Set Aside and Hosted Services	22,358	22,358	22,358	0	0.0%
Council Contribution to the IJB	47,380	47,044	47,044	0	0.0%
Transfer from / (to) Reserves	0	0	(249)	(249)	0.0%
HSCP NET INCOME	150,203	151,004	150,756	(249)	-0.2%
HSCP OPERATING SURPLUS/(DEFICIT)	0	0	0	0	0.0%
Anticipated movement in reserves ***	(2,222)	(1,426)	(1,426)		
HSCP ANNUAL ACCOUNTS REPORTING SURPLUS/(DEFICIT)	(2,222)	(1,426)	(1,426)		

** Fully funded from external income hence nil bottom line position.

*** See Reserves Analysis for full breakdown

SOCIAL CARE**REVENUE BUDGET PROJECTED POSITION 2017/18****PERIOD 9: 1 April 2017 - 31 December 2017**

2016/17 Actual £000	SUBJECTIVE ANALYSIS	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
	SOCIAL CARE					
26,797	Employee Costs	26,589	26,619	26,278	(342)	-1.3%
1,449	Property costs	1,212	1,171	1,163	(8)	-0.7%
1,083	Supplies and Services	811	842	942	100	11.9%
446	Transport and Plant	380	380	382	2	0.5%
871	Administration Costs	739	772	783	11	1.4%
37,614	Payments to Other Bodies	38,030	37,937	38,454	517	1.4%
(13,809)	Resource Transfer	(15,846)	(15,739)	(15,739)	0	0.0%
(6,005)	Income	(4,693)	(4,939)	(5,468)	(529)	10.7%
	Unallocated Funds	158	0	0	0	
48,446	SOCIAL CARE NET EXPENDITURE	47,380	47,043	46,795	(249)	-0.5%

2016/17 Actual £000	OBJECTIVE ANALYSIS	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
	SOCIAL CARE					
2,132	Planning, Health Improvement & Commissioning	1,785	1,914	1,894	(20)	-1.0%
27,527	Older Persons	27,748	27,032	27,029	(3)	0.0%
10,523	Learning Disabilities	9,977	10,223	10,467	244	2.4%
3,050	Mental Health	3,196	3,246	3,223	(23)	-0.7%
10,296	Children & Families	10,488	10,403	10,337	(66)	-0.6%
2,714	Physical & Sensory	2,646	2,810	2,781	(29)	-1.0%
1,559	Addiction / Substance Misuse	1,613	1,672	1,478	(194)	-11.6%
2,133	Business Support	2,408	2,929	2,623	(306)	-10.4%
1,407	Assessment & Care Management	1,688	1,764	1,771	7	0.4%
55	Criminal Justice / Scottish Prison Service	0	0	0	0	0.0%
(13,809)	Resource Transfer	(15,846)	(15,739)	(15,739)	0	0.0%
	Unallocated Funds	853	0	0	0	0.0%
859	Homelessness	824	789	931	142	18.0%
48,446	SOCIAL CARE NET EXPENDITURE	47,380	47,043	46,795	(249)	-0.5%

2016/17 Actual £000	COUNCIL CONTRIBUTION TO THE IJB	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
52,406	Council Contribution to the IJB	47,380	47,044	47,044	0	0.0%

SOCIAL CARE**PERIOD 9: 1 April 2017 - 31 December 2017**

Extract from report to the Health & Social Care Committee

Children & Families: Projected £66,000 (0.64%) underspend

The projected spend is £100,000 less than previously reported and comprises:

A net projected underspend of £56,000 on employee costs, which is a reduction of £49,000 since the previous report due to slippage on vacancies. There is a projected overspend in residential accommodation where there is a requirement for certain staffing levels, but this is currently offset by vacancies within other areas of Children & Families. The staffing in residential accommodation is a continuing pressure area,

A projected combined underspend on section 29 payments, section 30 payments, payments to other bodies and care leavers rents of £61,000. This is an increase in spend of £6,000 since last reported,

A projected overspend of £77,000 on kinship costs due to increased numbers of clients. This is an increase of £7,000 since the last report at period 7,

A projected underspend of £53,000 on Children and Young People Act, an increase of £45,000 since last reported,

Any over/ underspends on adoption, fostering and children's external residential accommodation are transferred from/ to the Earmarked Reserve at the end of the year. These costs are not included in the above underspend. The balance on the reserve is £925,000, however the H&SC Committee on 24 August 2017 agreed that £232,000 of this balance would be used to meet the potential additional costs of the Crosshill replacement project. At period 9 there is a projected net underspend of £252,000 on children's external residential accommodation, adoption and fostering which currently would be added to the Earmarked Reserves at the end of the year.

Older People: Projected £3,000 (0.01%) underspend

The projected overspend is £43,000 less than previously reported and comprises of:

A projected underspend on homecare staff of £268,000, a decrease of £22,000 due to slippage in filling vacancies

A projected overspend on external homecare of £226,000. This is due to an increased number of clients and hours of service provided as people have care provided in their own homes rather than in a care home. £130,000 funding available within the Delayed Discharge EMR has been used to reduce the overspend to £226,000 on a one off basis in 2017/18. The overspend has decreased by £57,000 since last reported to Committee due to fewer than anticipated hours of care provided for the winter period,

A projected overspend of £21,000 in other staffing due to turnover targets not yet met which is a £7,000 reduction in overspend since last reported.

A new Earmarked Reserve has been set up for residential & nursing accommodation. The balance on the reserve is £250,000. At period 9 there is a net projected underspend of £140,000 on residential & nursing accommodation which would currently be transferred to the Ear Marked Reserve at the end of the year. The expenditure has reduced by £73,000 since the previous report due to a reduction in bed numbers. There is funding in the Delayed Discharge EMR which was previously set aside to address an increase in bed numbers within residential & nursing accommodation, however has been partially utilised to address the increase in people remaining at home instead within the external homecare costs.

Learning Disabilities: Projected £244,000 (3.56%) overspend

The projected overspend is £181,000 more than previously reported and comprises of:

A projected overspend on staff of £87,000. Previously an underspend was reported due to posts being held as part of the service review. £153,000 has been identified from the underspend to be transferred to the EMR to fund two posts relating to the service review over the next two years and a further £114,000 has been identified from the early achievement of savings to fund a further post. The net result of these changes is a projected overspend on employee costs,

A projected overspend of £223,000 on client commitment costs, a decrease of £25,000 since the last report. A Review Team is now in place within the service and they have begun work to review all high cost packages within the service,

A projected shortfall in income of £10,000 due to a reduction in the clients recharged to other local authorities,

One off income of £392,000 has been received from another local authority related to a disputed package. The CMT has agreed that £271,000 of this is to be ear marked to fund 4 short term posts and engagement processes related to the Learning Disability redesign.

The balance of £71,000 has been reflected in this report.

Physical & Sensory: Projected £29,000 (1.25%) underspend

The projected underspend is £10,000 more than previously reported and comprises of:

A projected underspend on staffing of £36,000 which is £2,000 more than previously reported due to slippage

A projected overspend of £60,000 on client packages which is £1,000 more than previously reported. The current position is under review by the service,

A projected over-recovery of income of £62,000 relating to recharge of an employee to an external organisation and additional income from Health for client packages. This is an increase of £9,000 since period 7 report to Committee.

Mental Health: Projected £23,000 (1.83%) underspend

The projected underspend is £15,000 less than previously reported and comprises:

- A projected underspend on employee of £7,000 due to vacancies which is an increase in cost of £7,000 since period 7 and is due to backdated pay,
- A projected overspend on the costs of client packages of £2,000 which is £23,000 more than previously reported due to 1 new client and change in packages
- A £15,000 projected underspend within Other Expenditure.

There is additional spend relating to the Neil Street project which is fully funded by Health.

Addictions: Projected £194,000 (17.31%) underspend

The projected underspend is £68,000 more than previously reported and comprises:

- A projected underspend of £122,000 on employee costs due to vacancies. This has increased by £34,000 since the last report due to slippage in filling posts,
- A projected underspend on client costs of £63,000. There has been no change since last reported to Committee.

Homelessness: Projected £142,000 (17.31%) overspend

The projected underspend has decreased by £2,000 since previously reported and comprises:

- A projected overspend of £26,000 on security costs at the Inverclyde Centre,
- A projected overspend on voids of £32,000.
- A projected overspend on bad debt provision of £74,000. Further work is currently being undertaken on arrears within the service,
- A projected shortfall in rental income from temporary accommodation of £37,000 which is partially offset by a projected underspend on rental payments for this type of accommodation.

Strategy & Support Services: Projected £20,000 (1.12%) underspend

The projected underspend has increased by £15,000 since previously reported and comprises underspend in Payments to Other Bodies.

Business Support: Projected £306,000 (12.03%) underspend

The projected underspend is £21,000 more than previously reported and comprises:

- A projected overspend of £20,000 on Administration costs including telephones, printing and postage which is a reduction in spend of £17,000 since last reported to Committee mainly due to a virement to telephones from within the overall H&SC budgets.
- A projected underspend of £314,000 in the early achievement of 2018/20 savings which is an increase of £114,000 to previously reported. £114,000 of this early achievement is to fund a post related to the Learning Disability redesign for two years.

HEALTH**REVENUE BUDGET PROJECTED POSITION 2017/18****PERIOD 9: 1 April 2017 - 31 December 2017**

2016/17 Actual £000	SUBJECTIVE ANALYSIS	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
	HEALTH					
22,379	Employee Costs	21,789	21,938	21,938	0	0.0%
10	Property	5	5	5	0	0.0%
4,190	Supplies & Services	4,330	5,589	5,589	0	0.0%
22,692	Family Health Services (net)	21,571	21,686	21,686	0	0.0%
18,136	Prescribing (net)	18,105	18,105	18,105	0	0.0%
13,809	Resource Transfer	15,846	15,739	15,739	0	0.0%
	Unallocated Funds/(Savings)	0	0	0	0	0.0%
(2,038)	Income	(1,181)	(1,459)	(1,459)	0	0.0%
79,178	HEALTH NET DIRECT EXPENDITURE	80,465	81,603	81,603	0	0.0%
16,439	Set Aside	16,439	16,439	16,439	0	0.0%
7,309	Hosted Services provided on behalf of Inverclyde	7,311	7,311	7,311	0	0.0%
(1,392)	Hosted Services provided on behalf of other IJBs	(1,392)	(1,392)	(1,392)	0	0.0%
101,534	HEALTH NET DIRECT EXPENDITURE	102,823	103,961	103,961	0	0.0%

2016/17 Actual £000	OBJECTIVE ANALYSIS	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
	HEALTH					
2,683	Children & Families	2,631	2,610	2,610	0	0.0%
4,624	Health & Community Care	4,455	5,912	5,816	(96)	-1.6%
1,387	Management & Admin	1,625	1,924	1,747	(177)	-9.2%
505	Learning Disabilities	502	486	486	0	0.0%
1,787	Addictions	1,846	1,835	1,751	(84)	-4.6%
2,698	Mental Health - Communities	2,557	3,241	3,012	(229)	-7.1%
9,543	Mental Health - Inpatient Services	8,662	8,102	8,688	586	7.2%
860	Planning & Health Improvement	655	730	730	0	0.0%
1,347	Change Fund	1,256	1,233	1,233	0	0.0%
21,800	Family Health Services	21,571	21,686	21,686	0	0.0%
18,136	Prescribing	18,105	18,105	18,105	0	0.0%
	Unallocated Funds/(Savings)	754	0	0	0	0.0%
13,809	Resource Transfer	15,846	15,739	15,739	0	0.0%
79,178	HEALTH NET DIRECT EXPENDITURE	80,465	81,603	81,603	0	0.0%
16,439	Set Aside	16,439	16,439	16,439	0	0.0%
7,309	Hosted Services provided on behalf of Inverclyde	7,311	7,311	7,311	0	0.0%
(1,392)	Hosted Services provided on behalf of other IJBs	(1,392)	(1,392)	(1,392)	0	0.0%
101,534	HEALTH NET DIRECT EXPENDITURE	102,823	103,961	103,961	0	0.0%

2016/17 Actual £000	HEALTH CONTRIBUTION TO THE IJB	Budget 2017/18 £000	Revised Budget 2017/18 £000	Projected Out-turn 2017/18 £000	Projected Over/(Under) Spend £000	Percentage Variance
101,534	NHS Contribution to the IJB	102,823	103,961	103,961	0	0.0%

HEALTH - HOSTED SERVICES**REVENUE BUDGET PROJECTED POSITION 2017/18****PERIOD 9: 1 April 2017 - 31 December 2017**

2016/17 Inverclyde Actual £000	Services Hosted by Other IJBS on Behalf of Inverclyde	GG&C Wide Budget			Inverclyde
		Indicative Overall Budget 2017/18 £000	Projected Overall Out-turn 2017/18 £000	Projected Overall Over/(Under) Spend £000	Indicative Inverclyde YTD Usage 2017/18 £000
454	MSK Physio - West Dun	4,457	4,406	(51)	339
55	Retinal Screening - West Dun	603	554	(49)	41
923	Podiatry - Renfrew	4,798	4,677	(121)	611
318	Primary Care support - Renfrew	2,949	2,739	(210)	175
345	Continence - Glasgow	2,929	2,768	(161)	216
430	Sexual Health - Glasgow	7,019	7,023	4	310
249	LD Tier 4 Community - East Ren	661	1,374	713	51
734	MH Central Services - Glasgow	5,278	5,360	82	539
1,071	MH Citywide services - Glasgow	7,470	7,354	(116)	739
593	Oral Health - East Dun	7,437	7,126	(311)	408
528	Addictions - Glasgow	14,571	14,537	(34)	458
523	Prison Healthcare - Glasgow	5,049	5,194	145	397
159	HC In Police Custody - Glasgow	1,998	1,776	(222)	131
190	General Psychiatry - Renfrew	5,766	6,151	385	0
120	General Psychiatry - Glasgow	28,171	28,079	(92)	125
441	LD - Admission & Assessment - East Ren	3,180	3,180	0	173
99	LD - Complex Care - East Ren	2,300	1,587	(713)	0
56	Old Age Psychiatry - Glasgow	14,047	15,899	1,852	0
21	Old Age Psychiatry - Glasgow	4,339	4,969	630	16
0	Old Age Psychiatry - West Dun	1,539	1,625	86	0
7,309	Services Hosted by Other IJBS on Behalf of Inverclyde	124,561	126,378	1,817	4,729

2016/17 Inverclyde Actual £000	Services Hosted by Inverclyde on Behalf of Other IJBS	GG&C Wide Budget			Inverclyde
		Indicative Overall Budget 2017/18 £000	Projected Overall Out-turn 2017/18 £000	Projected Overall Over/(Under) Spend £000	Indicative Inverclyde YTD Usage 2017/18 £000
1,381	General Psychiatry	4,218	4,186	(32)	719
11	Old Age Psychiatry	1,871	2,550	679	61

REVENUE BUDGET PROJECTED POSITION 2017/18
Health Savings 2017/18 - Progress Update
PERIOD 9: 1 April 2017 - 31 December 2017

Ref	HOS	Team	Generic Saving Description	Saving Type	RAG	PY Budget 2017/18	FY Budget 2017/18	Expected delivery date	Delivered YTD	PY Balance to be delivered
H17-018	Children & Families	Specialist Childrens Services	Removal of Vacant posts, Early Retirals and filling vacancies at lower grades	Efficiency	G	20,600	21,600	01/05/17	20,600	0
H17-021	Children & Families	Childrens Community	Remodel School Nursing Service	Service Reduction	A	0	176,600	TBC		0
H17-026	Mental Health	MH Inpatients	Removal of Vacant posts, Early Retirals and filling vacancies at lower grades	Efficiency	G	15,500	61,600	31/12/17		15,500
H17-029	Strategy & Support Services	Planning & Health Improvement	Removal of Vacant posts, Early Retirals and filling vacancies at lower grades	Service Reduction	G	32,500	130,000	30/09/17		32,500
H17-031	Strategy & Support Services	Business Support	Reduce number of current postholders	Service Reduction	G	30,000	39,000	01/04/17	30,000	0
H17-033	Health & Community Care	Adult Community Services	Reduce Commissioned Service	Efficiency	G	12,000	12,000	Delivered	12,000	0
H18-002	Various	Various	Income growth	Income Growth	G	169,500	339,000	30/09/17	169,500	0
H18-004	Mental Health	MH Inpatients	Improved efficiency achieved in 2016/17	Efficiency	G	50,000	50,000	01/04/17	50,000	0
H18-005	Mental Health	MH Community	Service Review/Reduction	Service Reduction	G	25,000	25,000	01/04/17		25,000
H18-007	Health & Community Care	Adult Community Services	Service Review/Reduction	Service Reduction	G	70,000	140,000	TBC		70,000
H18-009	Mental Health	Addictions	Service Review/Reduction	Efficiency	G	???	???	???		???
H18-012	Health & Community Care	Adult Community Services	Service Review/Reduction	Service Reduction	G	???	???	???		???

H18-013	Health & Community Care	Adult Community Services	Removal of Vacant posts, Early Retirals and filling vacancies at lower grades	Efficiency	G	33,700	33,700	01/04/17		33,700
H18-015	Management	Various	Reduce VAT Liability	Efficiency	G	33,300	33,300	01/04/17	33,300	0
H18-016	Management	Integrated Care Fund	Reduce Non Pay Budget	Efficiency	G	100,000	100,000	Delivered	100,000	0
Full Year Impact of Savings agreed 2016/17					G	3,100	3,100	Delivered	3,100	0
						595,200	1,164,900		418,500	176,700

% delivered to date

70%

2017/18 Health Savings Target	927,400	927,400
Non Recurring Cash Shortfall on Savings	332,200	

Budget Movements 2017/18

Appendix 4

Inverclyde HSCP Service	Indicative Budget	Movements				Revised Budget
	2017/18 £000	Inflation £000	Virement £000	Supplementary Budgets £000	Transfers (to)/ from Earmarked Reserves £000	2017/18 £000
Children & Families	13,119	0	(106)	0	0	13,013
Criminal Justice	0	0	0	0	0	0
Older Persons	27,748	0	(716)	0	0	27,032
Learning Disabilities	10,479	0	497	0	(267)	10,709
Physical & Sensory	2,646	0	164	0	0	2,810
Assessment & Care Management/ Health & Community Care	6,143	0	1,315	265	(47)	7,676
Mental Health - Communities	5,753	0	734	0	0	6,487
Mental Health - In Patient Services	8,662	0	(804)	244	0	8,102
Addiction / Substance Misuse	3,459	0	24	24	0	3,507
Homelessness	824	0	(35)	0	0	789
Planning, HI & Commissioning Management, Admin & Business Support	2,440	0	149	55	0	2,644
Family Health Services	3,925	0	589	314	0	4,828
Prescribing	21,571	0	(75)	190	0	21,686
Change Fund	18,105	0	0	0	0	18,105
Resource Transfer	1,256	0	(23)	0	0	1,233
Unallocated Funds/(Savings) *	107	0	(107)	0	0	0
	1,607	0	(1,607)	0	0	0
Totals	127,844	0	0	1,092	(314)	128,622

* Unallocated Funds are budget pressure monies agreed as part of the budget which at the time of setting had not been applied across services eg pay award etc

Virement Analysis

	<u>Increase</u> <u>Budget</u> <u>£000</u>	<u>(Decrease)</u> <u>Budget</u> <u>£000</u>
<u>Council Ledger TidyUps and reallocation of Unallocated Pressure monies</u>		
Unallocated Funds		853
Assessment & Care Management	101	
Addiction / Substance Misuse	43	
Homelessness		35
Planning, HI & Commissioning	129	
Business Support	615	
<u>Health Ledger TidyUps for one off monies and relocation of Unallocated Pressure monies</u>		
Unallocated Funds/(Savings)		754
Children & Families		21
Learning Disabilities		16
Health & Community Care	1,192	
Mental Health - Inpatient Services		110
Addiction / Substance Misuse		32
Planning, HI & Commissioning	20	
Management, Admin & Business Support		88
Family Health Services		61
Change Fund		23
Resource Transfer		107
Children & Families - Reallocate one off funding John St		303
Business Support - Reallocate one off funding John Street	303	
<u>Reallocate Centralised Living Wage and other cost pressures budget increases to relevant services</u>		
Older People		879
Children & Families	134	
Learning Disabilities	483	
Physical & Sensory	41	
Business Support	65	
MH Communities	156	
MH Communities - reversal of one off virement from 2016/17	694	
MH Inpatients - reversal of one off virement from 2016/17		694
<u>Consolidation of Day Services</u>		
Older People - Payment to Other Bodies	84	
Mental Health - Payment to Other Bodies		84
<u>Transfer for 0.5 FTE post budget between services</u>		
Learning Disabilities - Employee Costs		13
Assessment & Care Management - Employee Costs	13	
	4,073	4,073

Supplementary Budget Movement Detail

£000

£000

Health & Community Care		265
Primary Care Transformation Non Recurring Funding	265	
Mental Health Inpatients		244
End point monies -		
Consultant Liaison Elderly Post	60	
Consultant Liaison Adult	50	
Bed Manager Post	54	
Non Recurring Funding	80	
Additions		24
Additional Non Recurring Funding for BV/HepC	24	
Planning & Health Improvement		55
Adjust for non recurrent funding	55	
Management & Admin		314
Adjust for non recurrent funding	314	
Family Health Services		190
Non Recurring Funding	190	
		1,092

Transfers (to)/from Earmarked Reserves

£000

One off income within Learning Disabilities to be carried forward and used non recurrently across LD and Assessment & Care Management to reduce overall cost pressures		(314)
		(314)

INVERCLYDE INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)
 (SCOTLAND) ACT 2014

THE INVERCLYDE COUNCIL is hereby directed to deliver for the Inverclyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 2, Part 2 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Functions: All functions listed in Annex 2, Part 1 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS	Budget 2017/18 £000
SOCIAL CARE	
Employee Costs	26,619
Property costs	1,171
Supplies and Services	842
Transport and Plant	380
Administration Costs	772
Payments to Other Bodies	37,937
Income (incl Resource Transfer)	(20,678)
Unallocated Funds	0
SOCIAL CARE NET EXPENDITURE	47,043

OBJECTIVE ANALYSIS	Budget 2017/18 £000
SOCIAL CARE	
Planning, Health Improvement & Commissioning	1,914
Older Persons	27,032
Learning Disabilities	10,223
Mental Health	3,246
Children & Families	10,403
Physical & Sensory	2,810
Addiction / Substance Misuse	1,672
Business Support	2,929
Assessment & Care Management	1,764
Criminal Justice / Scottish Prison	0
Change Fund	0
Homelessness	789
Unallocated Budget Changes	0
Resource Transfer	(15,739)
SOCIAL CARE NET EXPENDITURE	47,043

This direction is effective from 20 March 2018.

INVERCLYDE INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)
(SCOTLAND) ACT 2014

GREATER GLASGOW & CLYDE NHS HEALTH BOARD is hereby directed to deliver for the Inverclyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB’s Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 1, Part 2 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Functions: All functions listed in Annex 1, Part 1 of the Inverclyde Health and Social Care Partnership Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS	Budget 2017/18 £000
HEALTH	
Employee Costs	21,938
Property costs	5
Supplies and Services	5,589
Family Health Services (net)	21,686
Prescribing (net)	18,105
Resources Transfer	15,739
Unidentified Savings	0
Income	(1,459)
HEALTH NET DIRECT EXPENDITURE	81,603
Set Aside	16,439
Hosted Services (Net)	5,919
NET EXPENDITURE INCLUDING SCF	103,961

OBJECTIVE ANALYSIS	Budget 2017/18 £000
HEALTH	
Children & Families	2,610
Health & Community Care	5,912
Management & Admin	1,924
Learning Disabilities	486
Addictions	1,835
Mental Health - Communities	3,241
Mental Health - Inpatient Services	8,102
Planning & Health Improvement	730
Change Fund	1,233
Family Health Services	21,686
Prescribing	18,105
Unallocated Funds/(Savings)	0
Resource Transfer	15,739
HEALTH NET DIRECT EXPENDITURE	81,603
Set Aside	16,439
Hosted Services (Net)	5,919
NET EXPENDITURE INCLUDING SCF	103,961

This direction is effective from 20 March 2018.

Social Care Fund - Planned Spend

Proposed use of the Social Care Fund	BUDGET 2017/18 £m
Funds Already Allocated to Core Budgets on a Recurring Basis	
Social Care demand growth and other pressures the Council agreed would funded through SCF	1.269
Charging Thresholds on non residential services	0.110
Dementia Strategy	0.115
TOTAL Demand Growth/Charging/Additionality	1.494
Living Wage/Other Cost Pressures	
Living Wage, including NCHC inflation and sleepover rate changes	2.632
IJB Specific costs eg SLA for Audit and Legal Services and External Audit Fee	0.070
John Street costs (one off 2016/17 only)	0.000
Mental Health Officer new post	0.048
Patient/Client Transport Coordinator Role (Fixed Term 2 years)	0.000
MH Commissioning	0.003
Independent Living Service - Equipment Budget	0.100
Estimated Demographic and other cost pressures	0.290
Inverclyde Council's agreed reduction in IJB funding in line with Scottish Government stipulation on funding reduction limits	1.431
TOTAL Living Wage/Other Cost Pressures	4.835
TOTAL PROPOSED SCF SPEND	6.329
TOTAL SCF FUNDING	6.329
TOTAL Balance of funds currently proposed to c/fwd to Reserves	0.000

INVERCLYDE HSCP
INTEGRATED CARE FUND & DELAYED DISCHARGE BUDGET 2017/18
PERIOD 9: 1 April 2017 - 31 December 2017

Integrated Care Fund (ICF)				
By Organisation	Revised Budget	Projected outturn	Variance	YTD Actuals
HSCP Council	1,118,550	1,118,550	0	703,910
HSCP Council Third Sector	150,900	150,900	0	135,500
HSCP Health	269,730	269,730	0	180,258
Acute	95,000	95,000	0	95,000
	1,634,180	1,634,180	0	1,114,668

Delayed Discharge (DD)				
Summary of allocations	Revised Budget	Projected outturn	Variance	YTD Actuals
Council	824,220	824,220	0	254,220
Health	147,190	147,190	0	118,200
Acute	50,000	50,000	0	50,000
	1,021,410	1,021,410	0	422,420

INVERCLYDE HSCP - CAPITAL BUDGET 2017/18**PERIOD 9: 1 April 2017 - 31 December 2017**

<u>Project Name</u>	<u>Est Total Cost</u>	<u>Actual to 31/3/17</u>	<u>Approved Budget 2017/18</u>	<u>Actual YTD</u>	<u>Est 2018/19</u>	<u>Est 2019/20</u>	<u>Future Years</u>
	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>
SOCIAL CARE							
Neil Street Children's Home Replacement	1,991	1,069	841	773	81	0	0
Crosshill Children's Home Replacement	1,914	47	760	22	1,093	717	0
Completed on site	56		56	44	12	0	0
Social Care Total	3,961	1,116	1,657	839	1,186	717	0
HEALTH							
Health Total	0	0	0	0	0	0	0
Grand Total HSCP	3,961	1,116	1,657	839	1,186	717	0

EARMARKED RESERVES POSITION STATEMENT

APPENDIX 9

INVERCLYDE HSCP

PERIOD 9: 1 April 2017 - 31 December 2017

<u>Project</u>	<u>Lead Officer/ Responsible Manag</u>	<u>b/f</u>	<u>New</u>	<u>Total</u>	<u>YTD Actual</u>	<u>Projected</u>	<u>Amount to be</u>	<u>Lead Officer Update</u>
		<u>Funding</u>	<u>Funding</u>	<u>Funding</u>		<u>Spend</u>	<u>Earmarked for</u>	
		<u>2016/17</u>	<u>2017/18</u>	<u>2017/18</u>	<u>2017/18</u>	<u>2017/18</u>	<u>2018/19</u>	
		<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>& Beyond</u>	
							<u>£000</u>	
Self Directed Support	Alan Brown	43		43	0	0	43	This supports the continuing promotion of SDS. No spend expected in 17/18 as the planned expenditure will be contained within the core SDS budget.
Growth Fund - Loan Default Write Off	Helen Watson	26		26	0	1	25	Loans administered on behalf of DWP by the credit union and the Council has responsibility for paying any unpaid debt. This requires to be kept until all loans are repaid and no debts exist.
Deferred Income	Louise Long	27		27	24	27	0	Funding for the remaining six months of a transitions post.
Integrated Care Fund	Louise Long	262	912	1,174	801	1,174	0	The Integrated Care Fund funding has been allocated to a number of projects, including reablement, housing and third sector & community capacity projects.
Delayed Discharge	Louise Long	494	228	722	267	722	0	Delayed Discharge funding has been allocated to specific projects in the Council and Health, including overnight home support and out of hours support.
Veterans Officer Funding	Helen Watson	27		27	0	12	15	Council's contribution to a three year post hosted by East Renfrewshire Council on behalf of Inverclyde, Renfrewshire and East Renfrewshire Councils.
CJA Preparatory Work	Sharon McAlees	65		65	39	65	0	This reserve is for two years to cover the preparatory work required for the changes due in Criminal and Community Justice.
Welfare Reform - CHCP	Andrina Hunter	43		43	21	21	22	Balance of funding to be used for case management system. Costs will be incurred over 3 year period.

<u>Project</u>	<u>Lead Officer/ Responsible Manag</u>	<u>b/f</u>	<u>New</u>	<u>Total</u>	<u>YTD Actual</u>	<u>Projected</u>	<u>Amount to be</u>	<u>Lead Officer Update</u>
		<u>Funding</u>	<u>Funding</u>	<u>Funding</u>		<u>Spend</u>	<u>Earmarked for</u>	
		<u>2016/17</u>	<u>2017/18</u>	<u>2017/18</u>	<u>2017/18</u>	<u>2017/18</u>	<u>2018/19</u>	
		<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>& Beyond</u>	
							<u>£000</u>	
Transport Development Officer	Yvonne Campbell	70		70	0	24	46	Two year post to be hosted by voluntary sector (CVS) to progress social transport review.
Swift Replacement Programme	Helen Watson	118		118	25	42	76	One year post to progress replacement client information system for SWIFT.
LD - Integrated Team Leader	Joyce Allan	121		121	39	54	67	Two year post to develop the learning disability services integration agenda.
John Street	Joyce Allan	56		56	44	56	0	Balance of costs for John St works
New Ways	Allen Stevenson	220	235	455	220	220	235	New Ways funds carried forward for use in 2017/18
Funding to cover timing delay in delivery of 17/18 savings	Lesley Aird	620		620	0	400	220	Anticipated that this will be required for covering timing delays in 17/18 savings and also MH Inpatient unfunded pressures
Residential & Nursing Placements	Louise Long	250	0	250	0	0	250	This is a smoothing reserve build up by underspends in volatile budgets to offset overspends in those budgets in future years
C&F Adoption, Fostering Residential Budget Smoothing	Sharon McAleese	930	252	1,182	16	277	905	This is a smoothing reserve build up by underspends in volatile budgets to offset overspends in those budgets in future years
Transformation Fund	Louise Long	588		588	0	272	316	New EMR made up from the combination of the previous Social Care and SCF underspends Anticipated that this will be required to fund in year budget pressures and additional one off costs linked to service redesign
LD & Care Management Transformation Fund	Allen Stevenson		314	314	0	0	314	New EMR created through one off LD income received in 2017/18 to be used to reduce future cost pressures through service reviews
TOTAL		3,960	1,941	5,901	1,496	3,367	2,534	

b/f Funding 3,960
Earmark to be carried forward 2,534
Projected Movement in Reserves (1,426)